

Dear Members of the Admissions Committee,

I am writing to offer my strongest possible recommendation for Udai Relan. After working closely with Udai for eighteen months as a founding engineer at Relling, I can state without reservation that he is one of the most exceptional individuals I have encountered in my career. He represents the rare kind of talent around which transformative companies are built, and I am absolutely certain he should be part of your program.

Udai joined our team through a mutual network of engineers when we were building critical infrastructure. While we initially had reservations about bringing a high school student into such a pivotal role, one conversation revealed something extraordinary. Udai didn't just demonstrate technical competence; he showed genuine vision for where our company needed to go. Strong engineers implement solutions effectively. Exceptional engineers set strategic direction and take ownership without prompting. Udai belongs firmly in the latter category, and finding him has been one of the most fortunate moments in building Relling.

Within weeks, Udai architected our core systems from the ground up, demonstrating multifaceted engineering skills that span computer vision, infrastructure design, and systems architecture. He understood the nuances of preparing physical, embodied data for training AI models- a complex domain requiring synthesis of sensor fusion, temporal synchronization, and deep learning principles. Udai absorbed these concepts with remarkable speed and immediately began shaping our technical direction. This is not typical for engineers at any level, let alone someone still in high school.

Udai has become absolutely integral to how Relling operates. He participates in business development meetings with Google DeepMind, Meta, OpenAI, xAI, and defense manufacturers, translating technical capabilities into compelling business value. He helps us evaluate engineering candidates from top universities. He drives architectural decisions that will define our company for years. He doesn't function as an intern receiving guidance, he instead operates as a founding engineer with genuine ownership and strategic vision.

What makes Udai perfect for your program is his refusal to remain confined to a single domain. Following our fundraising from Paul Graham, Salesforce Ventures, YCombinator and more notable investors, most engineers would have focused exclusively on building product. Instead, Udai immersed himself in understanding SAFEs, convertible notes, valuations, and cap table dynamics. He wanted to comprehend how financial decisions cascade through subsequent rounds and how deal structures affect long-term company trajectory. This represents genuine intellectual engagement with how companies are built at every level. Udai understands instinctively that exceptional technology alone does not guarantee success- one must simultaneously grasp market dynamics, financing mechanisms, and business strategy.

Having worked with talented engineers at SpaceX and Anthropic, I recognize exceptional talent immediately. Udai does not merely meet that standard- he surpasses it. What moves me most is not just his capabilities but his character. He maintains profound humility, learns eagerly from

anyone regardless of seniority, and shares knowledge generously with teammates. He approaches every challenge with authentic curiosity and intellectual honesty. These qualities matter as much as technical brilliance because they enable continuous growth and the building of lasting organizations.

I need you to understand something: I believe Udai will build something genuinely world-changing. This is not hopeful speculation; it is absolute conviction based on eighteen months of close collaboration. With Udai on our team, Relling's potential expands exponentially. Beyond our company, I am watching someone who will fundamentally reshape whatever domain commands his focus. He has that caliber of vision, drive, and capability.

Udai manages all of this while excelling as a full-time student- consistently meeting every commitment under significant pressure. His discipline reflects a maturity I rarely encounter in professionals twice his age.

I am backing Udai completely and unreservedly. He embodies exactly the kind of engineer your program was designed to cultivate, and I cannot imagine a better fit between student and program. I am certain he will not only maximize every opportunity you provide but will become one of the alumni you point to with the greatest pride. Udai is that exceptional.

Should you wish to discuss his contributions further, I would welcome the conversation.

Sincerely,



Anya Singh,
University of Waterloo
Co-Founder & CTO, Relling (YC S25)

Email: as@rellingsystems.com

Phone no: +1 (647) 451-8197

Relling, 2261 Market Street STE 85679, San Francisco, CA 94114